

----- AMP Data Entry Page -----

1. Losing Facility Information

Type of Distribution to Consolidate: Destinating MODS/BPI Office
Facility Name & Type: Jackson TN P&DF
Street Address: 200 DR Martin Luther King JR DR
City: Jackson
State: TN
5D Facility ZIP Code: 38301
District: Tennessee
Area: Eastern
Finance Number: 474404
Current 3D ZIP Code(s): 383
Miles to Gaining Facility: 91.7
EXFC office: Yes
Plant Manager: Don Cartwright
Senior Plant Manager: Mark V James
District Manager: Greg Gamble
Facility Type after AMP: Post Office

2. Gaining Facility Information

Facility Name & Type: Memphis TN P&DC
Street Address: 555 S 3rd ST
City: Memphis
State: TN
5D Facility ZIP Code: 38101
District: Tennessee
Area: Eastern
Finance Number: 475666
Current 3D ZIP Code(s): 375,380,381,386,723
EXFC office: Yes
Plant Manager: David O Jones
Senior Plant Manager: James G Drummer
District Manager: Greg Gamble

3. Background Information

Start of Study: 9/15/2011
Date Range of Data: Jul-01-2010 : Jun-30-2011
Processing Days per Year: 310
Bargaining Unit Hours per Year: 1,745
EAS Hours per Year: 1,822
Date of HQ memo, DAR Factors/Cost of Borrowing/ **New**
Facility Start-up Costs Update June 16, 2011
Date & Time this workbook was last saved: 2/18/2012 12:14

4. Other Information

Area Vice President: Jordan Small
Vice President, Network Operations: David E. Williams
Area AMP Coordinator: Bob Roseberry
HQ AMP Coordinator: Lane Stalsberg

rev 09/21/2011

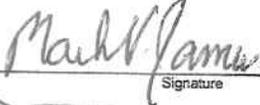
Approval Signatures

Losing Facility Name and Type: Jackson TN P&DF
Street Address: 200 DR Martin Luther King JR DR
City: Jackson
State: TN
Facility ZIP Code: 38301
Finance Number: 474404
Current 3D ZIP Code(s): 383
Type of Distribution to Consolidate: Destinating

Gaining Facility Name and Type: Memphis TN P&DC
Street Address: 555 S 3rd ST
City: Memphis
State: TN
Facility ZIP Code: 38101
Finance Number: 475886
Current 3D ZIP Code(s): 375,380,381,386,723

ACKNOWLEDGEMENT OF ACCOUNTABILITY - I acknowledge that I am accountable for respecting and supporting the integrity of all official postal reporting systems, including financial reports and those relating to compliance with contracting, complement, or similar efforts involving the investment and expenditure of funds, as well as all systems to service to our customers.

LOSING FACILITY:

Postmaster or Plant Manager:
Mark V. James
Printed Name  Signature 11/10/11 Date

Senior Plant Manager:
James G. Drummer
Printed Name  Signature 11/4/11 Date

District Manager:
Greg Gamble
Printed Name _____ Signature _____ Date _____

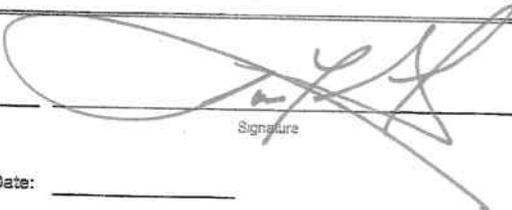
GAINING FACILITY:

Plant Manager:
David O Jones
Printed Name  Signature 11-8-11 Date

Senior Plant Manager:
James G Drummer
Printed Name  Signature 11/4/11 Date

District Manager:
Greg Gamble
Printed Name  Signature 11/4/11 Date

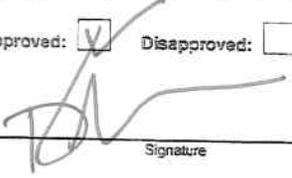
AREA OFFICE:

Area Vice President:
Jordan Small
Printed Name  Signature 1/20/12 Date

Implementation Date: _____

HEADQUARTERS:

Approved: Disapproved:

Vice President, Network Operations:
David E. Williams
Printed Name  Signature 2/18/12 Date

Comments: _____

rev 12/31/2008

Executive Summary

Last Saved: January 19, 2012

Losing Facility Name and Type: Jackson TN P&DF
Street Address: 200 DR Martin Luther King JR DR
City, State: Jackson , TN
Current 3D ZIP Code(s): 383

Type of Distribution to Consolidate: Destinating

Miles to Gaining Facility: 91.7

Gaining Facility Name and Type: Memphis TN P&DC
Current 3D ZIP Code(s): 375,380,381,386,723

Summary of AMP Worksheets

Savings/Costs

Mail Processing Craft Workhour Savings =	<u>\$2,076,364</u>	from Workhour Costs - Proposed
Non-MP Craft/EAS + Shared LDCs Workhour Savings (less Maint/Trans) =	<u>\$3,809</u>	from Other Curr vs Prop
PCES/EAS Supervisory Workhour Savings =	<u>\$350,292</u>	from Other Curr vs Prop
Transportation Savings =	<u>\$0</u>	from Transportation (HCR and PVS)
Maintenance Savings =	<u>(\$590,244)</u>	from Maintenance
Space Savings =	<u>\$0</u>	from Space Evaluation and Other Costs
Total Annual Savings =	<u>\$1,840,221</u>	
Total One-Time Costs =	<u>\$439,890</u>	from Space Evaluation and Other Costs
Total First Year Savings =	<u>\$1,400,331</u>	

Staffing Positions

Craft Position Loss =	<u>(8)</u>	from Staffing - Craft
PCES/EAS Position Loss =	<u>3</u>	from Staffing - PCES/EAS

Volume

Total FHP to be Transferred (Average Daily Volume) =	<u>455,883</u>	from Workhour Costs - Current
Current FHP at Gaining Facility (Average Daily Volume) =	<u>3,613,942</u>	from Workhour Costs - Current
Losing Facility Cancellation Volume (Average Daily Volume) =	<u></u>	(= Total TPH / Operating Days)

Service

Service Standard Impacts by ADV

	UPGRADED ADV	DOWNGRADED ADV	Unchanged + Upgrades ADV	Unchanged + Upgrades %
First-Class Mail®	0	0	0	#DIV/0!
Priority Mail®	0	0	0	#DIV/0!
Package Services	0	0	0	#DIV/0!
Periodicals	N/A*	N/A*	N/A*	N/A*
Standard Mail	N/A*	N/A*	N/A*	N/A*

Code to destination 3-digit ZIP Code volume is not available

rev 10/15/2009

Summary Narrative

Last Saved: January 19, 2012

Losing Facility Name and Type: Jackson TN P&DF

Current 3D ZIP Code(s): 383

Type of Distribution to Consolidate: Destinating

Gaining Facility Name and Type: Memphis TN P&DC

Current 3D ZIP Code(s): 375,380,381,386,723

BACKGROUND

This is a summary of the feasibility study for the consolidation of destinating mail from the Jackson CSMPC (383) into the Memphis P&DC (381). This study was conducted to determine the feasibility of relocating the destinating processing operations 91.7 miles from Jackson, TN into the Memphis P&DC everyday.

FINANCIAL SUMMARY

The annual baseline data for this AMP feasibility study is taken from the period of July 1, 2010 – June 30, 2011. Financial savings proposed for the consolidation of destinating mail from the Jackson CSMPC into the Memphis P&DC are:

Total First Year Savings	\$1,400,331
Total Annual Savings	\$1,840,221

A total one-time cost of \$439,890 will be incurred to support the proposed destinating mail consolidation. Of the \$439,890, \$27,574 is for the relocation of mail processing equipment from the Jackson CSMPC to the Memphis P&DC for the purpose of replacing DBCS Phase I machines with later version equipment; \$69,816 is for the in-house relocation of one AFSM 100 ATHS/Ai machine; \$317,500 is associated with Integrated Dispatch & Receipt (IDR) modifications supporting mail processing equipment changes. The remaining \$25,000 is associated with relocation costs for identified Mail Handler positions.

CUSTOMER & SERVICE IMPACTS

According to the Service Standard Impacts, there will be no change for the consolidation of destinating processing from Jackson 383 into Memphis 380.

The BMAU and retail unit located at the Jackson CSMPC will not be affected if the AMP is implemented. Local collection box pick up times will remain unchanged and a local postmark will continue to be available at retail service locations.

Specific service standard changes associated with this Area Mail Processing consolidation are contingent upon the resolution of both (a) the rulemaking in which current market dominant product service standards in 39 CFR Part 121 are being evaluated, and (b) all remaining AMP consolidation proposals that are part of the same network rationalization initiative. A complete file reflecting any new service standards will be published at www.usps.com once all of the related AMP decisions that provide the foundation for new service standards are made. Priority and Express Mail service standards will be based upon the capability of the network.

All operations listed above will transfer to a single new facility, identified by the FSO, if the Jackson CSMPC is closed.

TRANSPORTATION

The Jackson CSMPC is located 91.7 miles from the Memphis P&DC. Since no mileage reductions or a more efficient line of travel are possible, no mail from any 382 or 383 Associate Offices will be dispatched from or delivered directly to the Memphis P&DC.

Collection mail will be dropped at the Jackson CSMPC on existing HCR transportation. The truck arrival profile into Jackson by the half-hour is shown below:

rev 06/10/2009

Summary Narrative *(continued)*

Number of Collection Trips Arriving in Half-Hour Intervals	Between the Times of:		# of Trips	
	1400	-	1429	0
	1430	-	1459	0
	1500	-	1529	1
	1530	-	1559	1
	1600	-	1629	1
	1630	-	1659	0
	1700	-	1729	2
	1730	-	1759	3
	1800	-	1829	6
	1830	-	1859	0
	1900	-	1929	1

Due to the existing originating AMP implemented on July 1, 2010, the following dispatches currently take collection mail from the Jackson CSMPC to the Memphis P&DC on HCR 38096:

Leave Jackson CSMPC	Arrive Memphis P&DC
1830	2030
1845	2030
1945	2145
2000	2200

If the AMP proposal is implemented, DPS and processed mail will be dispatched from the Memphis P&DC to the Jackson CSMPC on HCR 38096 on four existing trips:

Leave Memphis P&DC	Arrive Jackson CSMPC
2050	2235
2230	0015
0015	0215
0115	0315

Mail for the 382 and 383 Associate Offices will be dispatched from Jackson on existing HCR transportation. The truck dispatch profile from Jackson by the half-hour is shown below:

Number of Associate Office Dispatches Departing in Half-Hour Intervals	Between the Times of:		# of Trips	
	0200	-	0229	0
	0230	-	0259	0
	0300	-	0329	0
	0330	-	0359	0
	0400	-	0429	0
	0430	-	0459	1
	0500	-	0529	1
	0530	-	0559	3
	0600	-	0629	3
	0630	-	0659	9
	0700	-	0729	0
	0730	-	0759	0
	0800	-	0829	0
	0830	-	0859	1

The Jackson CSMPC does not currently utilize PVS transportation with no expected PVS expenses associated with the AMP proposal.

NDC transportation to and from the Jackson CSMPC will not be affected if the AMP proposal is implemented. The Memphis NDC currently processes mail for the Jackson CSMPC with no expected changes with the proposal.

No additional trips are expected to support the proposed full AMP of the Jackson CSMPC into the Memphis P&DC.

Summary Narrative *(continued)*

EMPLOYEE IMPACTS

In this feasibility study, 55 craft employees and 4 management positions will be impacted. Management staffing in Jackson includes the reduction of 1 Manager Mail Processing Operations, 1 Manager Maintenance, 1 SDO and 1 SMO.

As a matter of policy, the Postal Service follows the Worker Adjustment and Retaining Notification Act's ("WARN") notification requirements when the number of employees experiencing loss within the meaning of WARN would trigger WARN's requirements. Some or all of the impacted employees described above may not experience an employment loss within the meaning of WARN due to transfers or reassignments.

Management and Craft Staffing Impacts

	Jackson TN			Memphis TN			Net Diff
	Total Current On-Rolls	Total Proposed	Diff	Total Current On-Rolls	Total Proposed	Diff	
Craft ¹	100	45	(55)	717	781	64	9
Management	7	3	(4)	49	50	1	(3)

¹ Craft = FTR+PTR+PTF+Casuals

EQUIPMENT RELOCATION AND MAINTENANCE IMPACTS

Equipment identified for relocation from the Jackson CSMPC to the Memphis P&DC to support the replacement of DBCS Phase I mail processing equipment includes 2 DBCSs. A one-time cost of \$27,574 will be required for the relocation of the identified equipment from the Jackson CSMPC and removal of existing equipment at the Memphis P&DC. A one-time cost of \$69,816 will be required for the relocation of 1 AFSM 100 ATHS/Ai machine within the Memphis P&DC to provide space for DBCS Phase 2-5 machines and associated staging for letter volume at each DBCS. A one-time cost of \$317,500 will be required for IDR modifications supporting mail processing equipment changes and improved mail flows within the Memphis P&DC. The total one-time cost associated with mail processing equipment changes and material handling modification is \$414,890.

SPACE IMPACTS

If the AMP feasibility study is approved, 23,261 sq ft at the Jackson CSMPC will become available for other operational activities. Long-term plans include possible Function 4 consolidation efforts while short-term plans would utilize the space for in-house operations.

24 Hour Clock

Last Saved: January 19, 2012

Losing Facility Name and Type: Jackson TN P&DF

Current 3D ZIP Code(s): 383

Type of Distribution to Consolidate: Destinating

Gaining Facility Name and Type: Memphis TN P&DC

Current 3D ZIP Code(s): 375,380,381,386,723

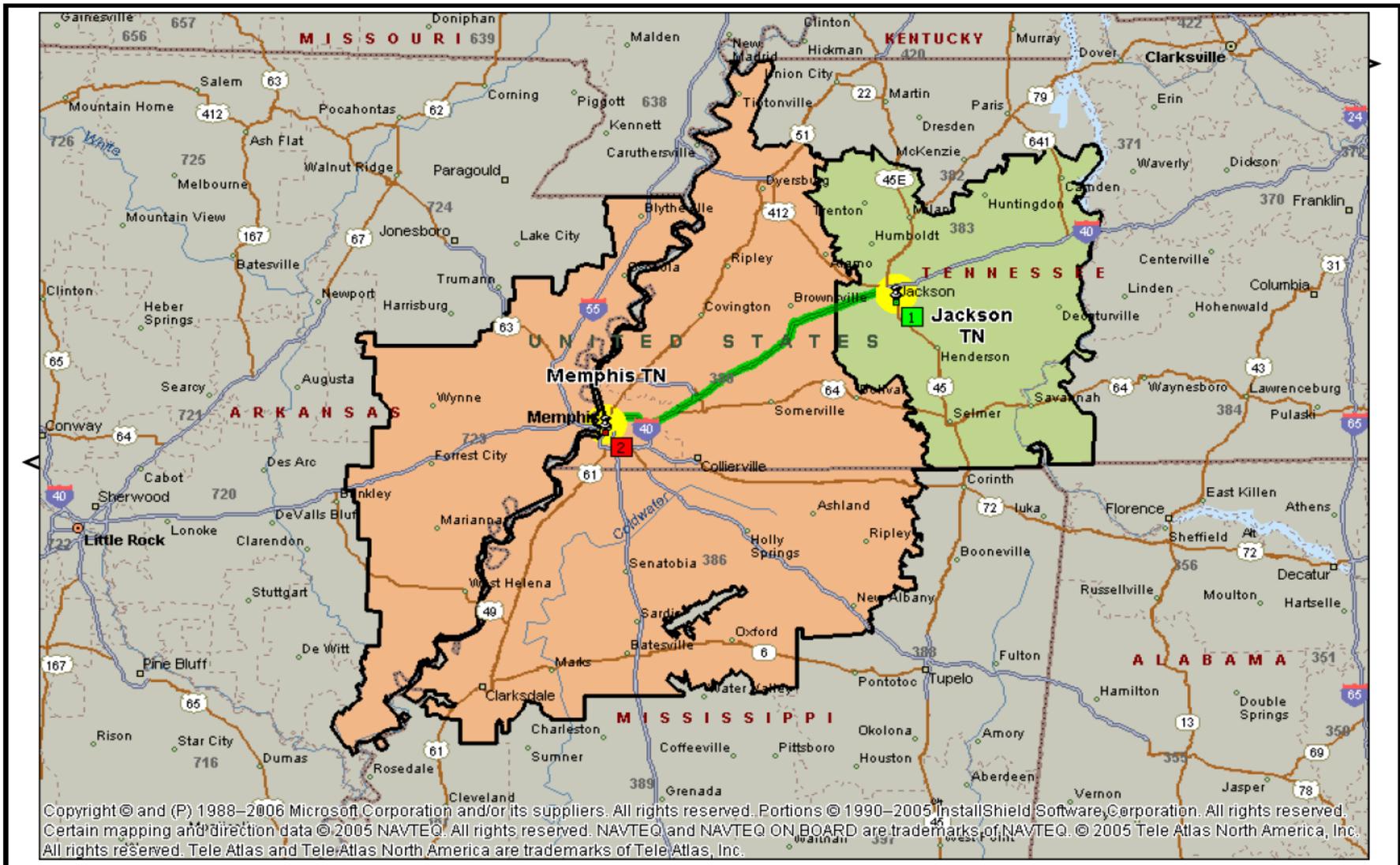
			24 Hour Indicator Report				80%	100%	100%	100%	Millions	100%	100%	86.9%
Weekly Trends Beginning Day		%	Facility	Cancelled by 2000	OGP Cleared by 2300	OGS Cleared by 2400	MMP Cleared by 2400	MMP Volume On Hand at 2400	Mail Assigned Commercial / FedEx By 0230	DPS 2nd Pass Cleared by 0700	Trips On-Time 0400 - 0900			
				Data Source = EDW/MCRS	Data Source = EDW/EOR	Data Source = EDW/EOR	Data Source = EDW/EOR	Data Source = EDW/MCRS	Data Source = EDW/SASS	Data Source = EDW/EOR	Data Source = EDW/TMES			
		%												
16-Apr	SAT	4/16	JACKSON PO					#VALUE!		98.3%	95.1%			
23-Apr	SAT	4/23	JACKSON PO					#VALUE!		97.0%	91.2%			
30-Apr	SAT	4/30	JACKSON PO					#VALUE!		92.5%	80.6%			
7-May	SAT	5/7	JACKSON PO					#VALUE!		99.3%	97.1%			
14-May	SAT	5/14	JACKSON PO					#VALUE!		98.5%	95.1%			
21-May	SAT	5/21	JACKSON PO					#VALUE!		97.8%	91.2%			
28-May	SAT	5/28	JACKSON PO					#VALUE!		96.8%	93.0%			
4-Jun	SAT	6/4	JACKSON PO					#VALUE!		96.6%	99.0%			
11-Jun	SAT	6/11	JACKSON PO					#VALUE!		98.4%	93.1%			
18-Jun	SAT	6/18	JACKSON PO					#VALUE!		98.3%	91.2%			
25-Jun	SAT	6/25	JACKSON PO					#VALUE!		98.8%	85.3%			
2-Jul	SAT	7/2	JACKSON PO					#VALUE!		97.9%	96.5%			
9-Jul	SAT	7/9	JACKSON PO					#VALUE!		97.1%	94.1%			
16-Jul	SAT	7/16	JACKSON PO					#VALUE!		99.1%	91.2%			
23-Jul	SAT	7/23	JACKSON PO					#VALUE!		97.3%	93.2%			
30-Jul	SAT	7/30	JACKSON PO					#VALUE!		99.3%	98.0%			
6-Aug	SAT	8/6	JACKSON PO					#VALUE!		95.0%	93.1%			
13-Aug	SAT	8/13	JACKSON PO					#VALUE!		98.4%	99.0%			
20-Aug	SAT	8/20	JACKSON PO					#VALUE!		100.0%	96.1%			
27-Aug	SAT	8/27	JACKSON PO					#VALUE!		98.6%	94.1%			
3-Sep	SAT	9/3	JACKSON PO					#VALUE!		95.9%	91.9%			
			24 Hour Indicator Report				80%	100%	100%	100%	Millions	100%	100%	86.9%
Weekly Trends Beginning Day		%	Facility	Cancelled by 2000	OGP Cleared by 2300	OGS Cleared by 2400	MMP Cleared by 2400	MMP Volume On Hand at 2400	Mail Assigned Commercial / FedEx By 0230	DPS 2nd Pass Cleared by 0700	Trips On-Time 0400 - 0900			
				Data Source = EDW/MCRS	Data Source = EDW/EOR	Data Source = EDW/EOR	Data Source = EDW/EOR	Data Source = EDW/MCRS	Data Source = EDW/SASS	Data Source = EDW/EOR	Data Source = EDW/TMES			
		%												
16-Apr	SAT	4/16	MEMPHIS P&DC	52.7%	93.8%	92.3%	98.2%	0.8	51.7%	99.9%	75.0%			
23-Apr	SAT	4/23	MEMPHIS P&DC	47.8%	90.2%	83.8%	99.2%	0.4	54.7%	99.8%	72.0%			
30-Apr	SAT	4/30	MEMPHIS P&DC	47.4%	83.3%	84.4%	99.1%	0.4	49.5%	99.3%	61.5%			
7-May	SAT	5/7	MEMPHIS P&DC	57.8%	90.1%	76.9%	98.9%	0.7	53.0%	99.4%	62.9%			
14-May	SAT	5/14	MEMPHIS P&DC	54.1%	88.7%	79.6%	99.3%	0.5	50.7%	99.6%	51.7%			
21-May	SAT	5/21	MEMPHIS P&DC	59.6%	88.4%	69.2%	99.0%	0.3	48.9%	99.2%	64.3%			
28-May	SAT	5/28	MEMPHIS P&DC	41.0%	83.2%	64.1%	93.8%	0.4	50.6%	99.6%	54.6%			
4-Jun	SAT	6/4	MEMPHIS P&DC	55.7%	94.0%	82.8%	99.0%	0.6	46.7%	99.4%	64.4%			
11-Jun	SAT	6/11	MEMPHIS P&DC	51.9%	93.9%	93.6%	98.6%	0.5	37.8%	99.8%	54.7%			
18-Jun	SAT	6/18	MEMPHIS P&DC	56.8%	95.2%	87.4%	98.7%	0.5	52.8%	99.8%	59.9%			
25-Jun	SAT	6/25	MEMPHIS P&DC	50.9%	89.8%	64.6%	98.9%	0.4	54.2%	99.4%	66.5%			
2-Jul	SAT	7/2	MEMPHIS P&DC	56.7%	91.4%	85.2%	92.0%	1.3	55.2%	99.3%	76.0%			
9-Jul	SAT	7/9	MEMPHIS P&DC	72.8%	92.7%	83.3%	99.2%	0.8	46.9%	99.6%	61.2%			
16-Jul	SAT	7/16	MEMPHIS P&DC	61.0%	94.7%	93.7%	99.8%	#VALUE!	47.8%	98.5%	67.2%			
23-Jul	SAT	7/23	MEMPHIS P&DC	55.3%	88.6%	86.0%	98.8%	#VALUE!	44.6%	99.4%	56.0%			
30-Jul	SAT	7/30	MEMPHIS P&DC	51.7%	88.1%	85.5%	99.5%	1.6	33.0%	98.7%	49.1%			
6-Aug	SAT	8/6	MEMPHIS P&DC	52.6%	92.7%	87.4%	99.4%	1.2	45.1%	98.5%	46.5%			
13-Aug	SAT	8/13	MEMPHIS P&DC	49.0%	95.3%	95.3%	99.8%	0.6	53.6%	98.9%	65.8%			
20-Aug	SAT	8/20	MEMPHIS P&DC	57.7%	94.7%	91.2%	100.0%	0.1	45.4%	99.5%	64.7%			
27-Aug	SAT	8/27	MEMPHIS P&DC	52.2%	90.9%	76.7%	97.5%	1.0	52.5%	99.1%	70.8%			
3-Sep	SAT	9/3	MEMPHIS P&DC	50.1%	93.1%	69.1%	97.1%	0.0	46.1%	99.2%	62.4%			

MAP

Last Saved: January 19, 2012

Losing Facility Name and Type: Jackson TN P&DF
Current 3D ZIP Code(s): 383
Miles to Gaining Facility: 91.7

Gaining Facility Name and Type: Memphis TN P&DC
Current 3D ZIP Code(s): 375,380,381,386,723



rev 03/20/2008

Service Standard Impacts

Last Saved: January 19, 2012

Losing Facility: Jackson TN P&DF

Losing Facility 3D ZIP Code(s): 383

Gaining Facility 3D ZIP Code(s): 375,380,381,386,723

Based on report prepared by Network Integration Support dated: mm/dd/yyyy

Service Standard Changes - Average Daily Volume (data obtained from ODIS is derived from sampling and may vary from actual volume)																
	FCM						PRI		PER *		STD *		PSVC		ALL CLASSES	
	Overnight	% Change	All Others	% Change	Total	% Change	All	% Change	All	% Change	All	% Change	All	% Change	All	% Change
UPGRADE																
DOWNGRADE																
TOTAL																
NET UP+NO CHNG																
VOLUME TOTAL																

* - Periodical and Standard mail origin 3-digit ZIP Code to destination 3-digit ZIP Code volume is not available

Selected summary fields are transferred to the *Executive Summary*

Service Standard Changes - Pairs																
	FCM						PRI		PER		STD		PSVC		ALL CLASSES	
	Overnight	% Change	All Others	% Change	Total	% Change	All	% Change	All	% Change						
UPGRADE																
DOWNGRADE																
TOTAL																
NET																

Stakeholders Notification

(WorkBook Tab Notification - 1)

Last Saved: January 19, 2012

Stakeholder Notification Page 1

Losing Facility: Jackson TN P&DF

AMP Event: Start of Study

Workhour Costs - Current

Last Saved: January 19, 2012

Losing Facility: Jackson TN P&DF

Gaining Facility: Memphis TN P&DC

Date Range of Data 07/01/10 <<==== >>>> #REF

Losing Current Workhour Rate by LDC		
LDC	Function 1	Function 4
11	\$43.82	\$0.00
12	\$47.15	\$35.40
13	\$29.37	\$36.17
14	\$45.12	\$50.43
15	\$0.00	\$41.00
16	\$0.00	\$0.00
17	\$44.85	\$0.00
18	\$40.55	\$40.86

Gaining Current Workhour Rate by LDC		
LDC	Function 1	Function 4
11	\$41.75	\$0.00
12	\$41.85	\$0.00
13	\$44.46	\$36.19
14	\$44.92	\$0.00
15	\$37.17	\$0.00
16	\$0.00	\$0.00
17	\$41.47	\$0.00
18	\$39.28	\$35.05

(1) Current Operation Numbers	(2) % Moved to Gaining	(3) Current Annual FHP Volume	(4) Current Annual TPH or NATPH Volume	(5) Current Annual Workhours	(6) Current Productivity (TPH or NATPH)	(7) Current Annual Workhour Costs
002	100.0%					\$74,475
015	100.0%					\$7,676
018	100.0%					\$12,240
021	100.0%					\$0
030	100.0%					\$10,408
035	100.0%					\$1,152
040	100.0%					\$182
044	100.0%					\$78,760
047	100.0%					\$0
060	100.0%					\$0
074	100.0%					\$75,765
110	100.0%					\$3,626
112	100.0%					\$46,811
117	100.0%					\$105
121	100.0%					\$9,009
122	100.0%					\$68,054
126	100.0%					\$1,553
128	100.0%					\$88,012
160	100.0%					\$33,492
168	100.0%					\$561
169	100.0%					\$79,384
175	100.0%					\$126,964
178	100.0%					\$0
179	100.0%					\$0
180	100.0%					\$73,572
185	100.0%					\$29,689
200	100.0%					\$33,422
210	100.0%					\$327,285
212	100.0%					\$59
229	100.0%					\$130,782
231	100.0%					\$247,605
232	100.0%					\$7,123
233	100.0%					\$7,963
256	100.0%					\$11,294
257	100.0%					\$34,876
271	100.0%					\$3,433
281	100.0%					\$15,362
340	100.0%					\$19,934
444	100.0%					\$45
446	100.0%					\$189

(8) Current Operation Numbers	(9) % Moved to Losing	(10) Current Annual FHP Volume	(11) Current Annual TPH or NATPH Volume	(12) Current Annual Workhours	(13) Current Productivity (TPH or NATPH)	(14) Current Annual Workhour Costs
002						\$30,244
015						\$321,191
018						\$160,565
021						\$41,805
030						\$709,511
035						\$0
040						\$80,069
044						\$247,390
047						\$0
060						\$801,168
074						\$294,002
110						\$284,516
112						\$62,876
117						\$131,835
121						\$0
122						\$0
126						\$0
128						\$0
160						\$0
168						\$788,274
169						\$268,953
175						\$0
178						\$1,768
179						\$0
180						\$558,836
185						\$0
200						\$94,797
210						\$2,220,097
212						\$1,886,285
229						\$3,062,713
231						\$2,262,742
232						\$163,681
233						\$509,867
256						\$0
257						\$0
271						\$323,778
281						\$38,490
340						\$53,729
444						\$153,620
446						\$373,950

Workhour Costs - Proposed

Last Saved: January 19, 2012

Losing Facility: Jackson TN P&DF

Gaining Facility: Memphis TN P&DC

(1) Proposed Operation Numbers	(2) Proposed Annual FHP Volume	(3) Proposed Annual TPH or NATPH Volume	(4) Proposed Annual Workhours	(5) Proposed Productivity (TPH or NATPH)	(6) Proposed Annual Workhour Costs
002	0	0	0	No Calc	\$0
015	0	0	0	No Calc	\$0
018	0	0	0	No Calc	\$0
021	0	0	0	No Calc	\$0
030	0	0	0	No Calc	\$0
035	0	0	0	No Calc	\$0
040	0	0	0	No Calc	\$0
044	0	0	0	No Calc	\$0
047	0	0	0	No Calc	\$0
060	0	0	0	No Calc	\$0
074	0	0	0	No Calc	\$0
110	0	0	0	No Calc	\$0
112	0	0	0	No Calc	\$0
117	0	0	0	No Calc	\$0
121	0	0	0	No Calc	\$0
122	0	0	0	No Calc	\$0
126	0	0	0	No Calc	\$0
128	0	0	0	No Calc	\$0
160	0	0	0	No Calc	\$0
168	0	0	0	No Calc	\$0
169	0	0	0	No Calc	\$0
175	0	0	0	No Calc	\$0
178	0	0	0	No Calc	\$0
179	0	0	0	No Calc	\$0
180	0	0	0	No Calc	\$0
185	0	0	0	No Calc	\$0
200	0	0	0	No Calc	\$0
210	0	0	0	No Calc	\$0
212	0	0	0	No Calc	\$0
229	0	0	0	No Calc	\$0
231	0	0	0	No Calc	\$0
232	0	0	0	No Calc	\$0
233	0	0	0	No Calc	\$0
256	0	0	0	No Calc	\$0
257	0	0	0	No Calc	\$0
271	0	0	0	No Calc	\$0
281	0	0	0	No Calc	\$0
340	0	0	0	No Calc	\$0
444	0	0	0	No Calc	\$0
446	0	0	0	No Calc	\$0
484	0	0	0	No Calc	\$0
554	0	0	0	No Calc	\$0
564	0	0	0	No Calc	\$0
585	0	0	0	No Calc	\$0
607	0	0	0	No Calc	\$0
793	0	0	0	No Calc	\$0
814	0	0	0	No Calc	\$0
816	0	0	0	No Calc	\$0
894	0	0	0	No Calc	\$0

(7) Proposed Operation Numbers	(8) Proposed Annual FHP Volume	(9) Proposed Annual TPH or NATPH Volume	(10) Proposed Annual Workhours	(11) Proposed Productivity (TPH or NATPH)	(12) Proposed Annual Workhour Costs
002					\$99,093
015					\$313,987
018					\$171,880
021					\$41,805
030					\$708,919
035					\$532
040					\$79,043
044					\$319,738
047					\$1
060					\$789,150
074					\$362,759
110					\$286,201
112					\$84,516
117					\$131,888
121					\$8,328
122					\$62,912
126					\$1,436
128					\$81,363
160					\$32,343
168					\$776,991
169					\$341,580
175					\$122,610
178					\$1,742
179					\$0
180					\$592,862
185					\$13,724
200					\$125,651
210					\$2,371,376
212					\$1,886,312
229					\$3,183,614
231					\$2,377,191
232					\$167,467
233					\$514,100
256					\$0
257					\$62,568
271					\$306,631
281					\$81,117
340					\$53,729
444					\$103,021
446					\$412,388
484					\$2,526
554					\$134,279
564					\$14,474
585					\$768,839
607					\$34,430
793					\$33
814					\$0
816					\$0
894					\$255,709

Other Workhour Move Analysis

Last Saved: January 19, 2012

Losing Facility: Jackson TN P&DF

Gaining Facility: Memphis TN P&DC

Date Range of Data: 07/01/10 to #REF!

Current Other Craft Workhours

Losing Facility					Gaining Facility				
Current MODS Operation Number	Percent Moved to Gaining (%)	Reduction Due to EoS (%)	Current Annual Workhours	Current Annual Workhour Cost (\$)	Current MODS Operation Number	Percent Moved to Losing (%)	Reduction Due to EoS (%)	Current Annual Workhours	Current Annual Workhour Cost (\$)
515		100.0%		\$0	515				\$2,705
745	0.0%	100.0%		\$68,221	745				\$714,147
747	0.0%	15.0%		\$360,998	747				\$2,179,665
750	0.0%	100.0%		\$962,793	750				\$5,111,677
752	0.0%	100.0%		\$36	752				\$0
753	0.0%	66.5%		\$135,003	753				\$1,336,940
354				\$5,783	354				\$0
355				\$42,366	355				\$0
544				\$80,674	544				\$0
558				\$43,858	558				\$0
568				\$149,650	568				\$0
579				\$12,180	579				\$0
613				\$1,338	613				\$0
622				\$585	622				\$0
631				\$4	631				\$0
632				\$4,153	632				\$0
640				\$123	640				\$0
647				\$14,729	647				\$0
653				\$1,556	653				\$0
660				\$77,530	660				\$0
721				\$1,396,022	721				\$0
722				\$666,220	722				\$0
730				\$14,971	730				\$0
731				\$22,055	731				\$0
741				\$79	741				\$0
742				\$45,787	742				\$0
743				\$8,922	743				\$0
744				\$43	744				\$0
756				\$100,940	756				\$0
768				\$186	768				\$0
					566				\$123,974
					581				\$111,892
					614				\$176
					616				\$3,056
					624				\$10,336
					665				\$57,543
					668				\$521,518
					679				\$211,206
					764				\$289,243
					765				\$430,537
					766				\$5,257,013
					999				\$30

Proposed Other Craft Workhours

Losing Facility			Gaining Facility		
Proposed MODS Operation Number	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)	Proposed MODS Operation Number	Proposed Annual Workhours	Proposed Annual Workhour Cost (\$)
515		\$0	515		\$2,705
745		\$0	745		\$714,147
747		\$306,865	747		\$2,179,665
750		\$0	750		\$5,111,677
752		\$0	752		\$0
753		\$45,167	753		\$1,336,940
354		\$5,783	354		\$0
355		\$42,366	355		\$0
544		\$80,674	544		\$0
558		\$43,858	558		\$0
568		\$149,650	568		\$0
579		\$12,180	579		\$0
613		\$1,338	613		\$0
622		\$585	622		\$0
631		\$4	631		\$0
632		\$4,153	632		\$0
640		\$123	640		\$0
647		\$14,729	647		\$0
653		\$1,556	653		\$0
660		\$77,530	660		\$0
721		\$1,396,022	721		\$0
722		\$666,220	722		\$0
730		\$14,971	730		\$0
731		\$22,055	731		\$0
741		\$79	741		\$0
742		\$45,787	742		\$0
743		\$8,922	743		\$0
744		\$43	744		\$0
756		\$100,940	756		\$0
768		\$186	768		\$0
			566		\$123,974
			581		\$111,892
			614		\$176
			616		\$3,056
			624		\$10,336
			665		\$57,543
			668		\$521,518
			679		\$211,206
			764		\$289,243
			765		\$430,537
			766		\$5,257,013
			999		\$30

Staffing - Management

Last Saved: January 19, 2012

Losing Facility: Jackson TN P&DF

Data Extraction Date: 10/04/11

Finance Number: 474404

Management Positions						
Line	(1) Position Title	(2) Level	(3) Current Auth Staffing	(4) Current On-Rolls	(5) Proposed Staffing	(6) Difference
1	POSTMASTER (F)	EAS-24	1	1	1	0
2	MGR MAIL PROCESSING OPERATIONS	EAS-19	1	1	0	-1
3	MGR MAINTENANCE	EAS-18	1	1	0	-1
4	SUPV CUSTOMER SERVICES	EAS-17	2	2	2	0
5	SUPV DISTRIBUTION OPERATIONS	EAS-17	2	1	0	-1
6	SUPV MAINTENANCE OPERATIONS	EAS-17	1	1	0	-1
7						
8						
9						
10						
11						
12						
13						
14						
15						
16						
17						
18						
19						
20						
21						
22						
23						
24						
25						
26						
27						
28						
29						
30						
31						

44					
45					
46					
47					
48					
49					
50					
51					
52					
53					
54					
55					
56					
57					
58					
59					
60					
61					
62					
63					
64					
65					
66					
67					
68					
69					
70					
71					
72					
73					
74					
75					
76					
77					
78					
79					
	Totals		8	7	3
					(4)

Retirement Eligibles: 1

Position Loss: 4

Management Positions						
Line	(12) Position Title	(13) Level	(14) Current Auth Staffing	(15) Current On-Rolls	(16) Proposed Staffing	(17) Difference
1	PLANT MANAGER (2)	PCES-01	1	1	1	0
2	MGR MAINTENANCE	EAS-24	1	1	1	0
3	MGR IN-PLANT SUPPORT	EAS-23	1	1	1	0
4	MGR DISTRIBUTION OPERATIONS	EAS-22	3	3	3	0
5	MGR MAINTENANCE OPERATIONS	EAS-21	2	2	2	0
6	OPERATIONS INDUSTRIAL ENGINEER (FI	EAS-21	1	1	1	0
7	OPERATIONS SUPPORT SPECIALIST	EAS-20	1	1	1	0
8	MGR MAINTENANCE OPERATIONS SUPPT	EAS-19	1	1	1	0
9	NETWORKS SPECIALIST	EAS-18	1	1	1	0
10	OPERATIONS SUPPORT SPECIALIST	EAS-18	1	1	1	0
11	OPERATIONS SUPPORT SPECIALIST	EAS-17	3	2	2	0
12	SUPV DISTRIBUTION OPERATIONS	EAS-17	22	20	23	3
13	SUPV MAINTENANCE OPERATIONS	EAS-17	7	6	7	1
14	SUPV TRANSPORTATION OPERATIONS	EAS-17	6	6	3	-3
15	NETWORKS SPECIALIST	EAS-16	1	1	1	0
16	OPERATIONS SUPPORT SPECIALIST	EAS-15	1	1	1	0
17	SECRETARY (FLD)	EAS-12	1	0	0	0
18						
19						
20						
21						
22						
23						
24						
25						
26						
27						
28						
29						
30						
31						
32						
33						
34						

47						
48						
49						
50						
51						
52						
53						
54						
55						
56						
57						
58						
59						
60						
61						
62						
63						
64						
65						
66						
67						
68						
69						
70						
71						
72						
73						
74						
75						
76						
77						
78						
79						
	Total		54	49	50	1

Retirement Eligibles: 17

Position Loss: **(1)**

Total PCES/EAS Position Loss: 3 (This number carried forward to the *Executive Summary*)

rev 11/05/2008

Staffing - Craft

Last Saved: January 19, 2012

Losing Facility: Jackson TN P&DF

Finance Number: 474404

Data Extraction Date: 09/19/11

Craft Positions	(1) Casuals/PSEs On-Rolls	(2) Part Time On-Rolls	(3) Full Time On-Rolls	(4) Total On-Rolls	(5) Total Proposed	(6) Difference
Function 1 - Clerk	0	0	33	33	3	(30)
Function 4 - Clerk	0	0	7	7	7	0
Function 1 - Mail Handler	1	4	6	11	0	(11)
Function 4 - Mail Handler	0	0	0			
Function 1 & 4 Sub-Total	1	4	46	51	10	(41)
Function 3A - Vehicle Service	0	0	0			
Function 3B - Maintenance	0	0	19	19	5	(14)
Functions 67-69 - Lmtd/Rehab/WC	0	0	0			
Other Functions	0	1	29	30	30	0
Total	1	5	94	100	45	(55)

Retirement Eligibles: 31

Gaining Facility: Memphis TN P&DC

Finance Number: 475666

Data Extraction Date: 09/19/11

Craft Positions	(7) Casuals/PSEs On-Rolls	(8) Part Time On-Rolls	(9) Full Time On-Rolls	(10) Total On-Rolls	(11) Total Proposed	(12) Difference
Function 1 - Clerk	33	0	314	347	361	14
Function 1 - Mail Handler	7	18	166	191	196	5
Function 1 Sub-Total	40	18	480	538	557	19
Function 3A - Vehicle Service	3	0	59	62	62	0
Function 3B - Maintenance	0	0	111	111	156	45
Functions 67-69 - Lmtd/Rehab/WC	0	0	3	3	3	0
Other Functions	0	0	3	3	3	0
Total	43	18	656	717	781	64

Retirement Eligibles: 265

Total Craft Position Loss: (8) (This number carried forward to the *Executive Summary*)

(13) Notes: Proposed additional craft staffing at the Memphis P&DC: 14 Clerks for 5 DBCSs on T2/T3, 5 Mail Handlers for AFSM 100 ATHS/Ai and dock operations to support additional volumes from Jackson, TN. Relocation costs of \$25,000 (\$5,000/Mail Handler) is included in the Space&Cost tab for the 5 identified Mail Handler positions.

rev 11/05/2008

Maintenance

Last Saved: January 19, 2012

Losing Facility: Jackson TN P&DF

Gaining Facility: Memphis TN P&DC

Date Range of Data: Jul-01-2010 : Jun-30-2011

Workhour Activity		(1) Current Cost	(2) Proposed Cost	(3) Difference
LDC 36	Mail Processing Equipment	\$ 962,829	\$ 0	\$ (962,829)
LDC 37	Building Equipment	\$ 135,003	\$ 45,167	\$ (89,837)
LDC 38	Building Services <i>(Custodial Cleaning)</i>	\$ 360,998	\$ 306,865	\$ (54,133)
LDC 39	Maintenance Operations Support	\$ 68,221	\$ 0	\$ (68,221)
LDC 93	Maintenance Training	\$ 0	\$ 0	\$ 0
Workhour Cost Subtotal		\$ 1,527,051	\$ 352,031	\$ (1,175,020)
Other Related Maintenance & Facility Costs		Current Cost	Proposed Cost	Difference
Total	Maintenance Parts, Supplies & Facility Utilities	\$ 303,328	\$ 226,676	\$ (76,652)
Adjustments <i>(from "Other Curr vs Prop" tab)</i>		\$ 0		
Grand Total		\$ 1,830,379	\$ 578,708	\$ (1,251,671)

Workhour Activity		(4) Current Cost	(5) Proposed Cost	(6) Difference
LDC 36	Mail Processing Equipment	\$ 5,111,677	\$ 5,111,677	\$ 0
LDC 37	Building Equipment	\$ 1,336,940	\$ 1,336,940	\$ 0
LDC 38	Building Services <i>(Custodial Cleaning)</i>	\$ 2,179,665	\$ 2,179,665	\$ 0
LDC 39	Maintenance Operations Support	\$ 727,538	\$ 727,538	\$ 0
LDC 93	Maintenance Training	\$ 78,133	\$ 78,133	\$ 0
Workhour Cost Subtotal		\$ 9,433,953	\$ 9,433,953	\$ 0
Other Related Maintenance & Facility Costs		Current Cost	Proposed Cost	Difference
Total	Maintenance Parts, Supplies & Facility Utilities	\$ 2,333,618	\$ 2,333,618	\$ 0
Adjustments <i>(from "Other Curr vs Prop" tab)</i>			\$ 1,841,916	
Grand Total		\$ 11,767,571	\$ 13,609,486	\$ 1,841,916

Annual Maintenance Savings: (\$590,244) (This number carried forward to the Executive Summary)

(7) Notes: Jackson CSMPC Parts, Supplies & Facility Utilities is the current cost minus the costs associated with mail processing as totaled from nMARS for the period of October 2010 thru

September 2011 which is \$76,652

Transportation - PVS

Last Saved: January 19, 2012

Losing Facility: Jackson TN P&DF
Finance Number: 474404
Date Range of Data: 07/01/10 -- to -- 06/30/11

Gaining Facility: Memphis TN P&DC
Finance Number: 475666

	(1) Current	(2) Proposed	(3) Difference
PVS Owned Equipment			
Seven Ton Trucks			0
Eleven Ton Trucks			0
Single Axle Tractors			0
Tandem Axle Tractors			0
Spotters			0
PVS Transportation			
Total Number of Schedules			0
Total Annual Mileage			0
Total Mileage Costs			\$0
PVS Leases			
Total Vehicles Leased			0
Total Lease Costs			\$0
PVS Workhour Costs			
LDC 31 (617, 679, 764)	\$0	\$0	\$0
LDC 34 (765, 766)	\$0	\$0	\$0
Adjustments (from "Other Curr vs Prop" tab)		\$0	
Total Workhour Costs	\$0	\$0	\$0

	(4) Current	(5) Proposed	(6) Difference
PVS Owned Equipment			
Seven Ton Trucks			0
Eleven Ton Trucks			0
Single Axle Tractors			0
Tandem Axle Tractors			0
Spotters			0
PVS Transportation			
Total Number of Schedules			0
Total Annual Mileage			0
Total Mileage Costs			\$0
PVS Leases			
Total Vehicles Leased			0
Total Lease Costs			\$0
PVS Workhour Costs			
LDC 31 (617, 679, 764)	\$500,449	\$500,449	\$0
LDC 34 (765, 766)	\$5,687,549	\$5,687,549	\$0
Adjustments (from "Other Curr vs Prop" tab)		\$0	
Total Workhour Costs	\$6,187,999	\$6,187,999	\$0

PVS Transportation Savings (Losing Facility):

PVS Transportation Savings (Gaining Facility):

Total PVS Transportation Savings: <<<< (This number is summed with Total from 'Trans-HCR' and carried forward to the Executive Summary as Transportation Savings)

(7) Notes: There is no PVS associated with this AMP

1	2	3	4	5	6	7
Route Numbers	Current Annual Mileage	Current Annual Cost	Current Cost per Mile	Proposed Annual Mileage	Proposed Annual Cost	Proposed Cost per Mile

8	9	10	11	12	13	14
Route Numbers	Current Annual Mileage	Current Annual Cost	Current Cost per Mile	Proposed Annual Mileage	Proposed Annual Cost	Proposed Cost per Mile

Proposed Trip Impacts	Current Losing	Moving to Gain (-)	Other Changes (+/-)	Trips from Gaining	Proposed Result
	20,235	0	0	0	20,235

Proposed Trip Impacts	Current Gaining	Moving to Lose (-)	Other Changes (+/-)	Trips from Losing	Proposed Result
	182,439	0	0	0	182,439

HCR Annual Savings (Losing Facility): \$0

HCR Annual Savings (Gaining Facility): \$0

Total HCR Transportation Savings: \$0

<<== (This number is summed with Total from 'Trans-PVS' and carried forward to the Executive Summary as Transportation Savings)

rev 11/05/2008

MPE Inventory

Last Saved: January 19, 2012

Lossing Facility: Jackson TN P&DF

Gaining Facility: Memphis TN P&DC

Data Extraction Date: 09/20/11

Equipment Type	(1) Current Number	(2) Proposed Number	(3) Difference
AFCS	0	0	0
AFCS200	0	0	0
AFSM - ALL	0	0	0
APPS	0	0	0
CIOSS	0	0	0
CSBCS	0	0	0
DBCS	5	0	(5)
DBCS-OSS	0	0	0
DIOSS	0	0	0
FSS	0	0	0
SPBS	0	0	0
UFSM	1	0	(1)
FC / MICRO MARK	0	0	0
ROBOT GANTRY	0	0	0
HSTS / HSUS	0	0	0
LCTS / LCUS	0	0	0
LIPS	1	0	(1)
MPBCS-OSS	0	0	0
TABBER	0	0	0
PIV	0	0	0
LCREM	0	0	0

Equipment Type	(4) Current Number	(5) Proposed Number	(6) Difference	(7) Equipment Change	(8) Relocation Costs
AFCS	5	0	(5)	(5)	
AFCS200	0	5	5	5	
AFSM - ALL	3	3	0	0	\$69,816
APPS	0	0	0	0	
CIOSS	3	2	(1)	(1)	
CSBCS	0	0	0	0	
DBCS	20	17	(3)	(8)	\$27,574
DBCS-OSS	0	0	0	0	
DIOSS	2	6	4	4	
FSS	0	0	0	0	
SPBS	2	0	(2)	(2)	
UFSM	0	0	0	(1)	
FC / MICRO MARK	0	0	0	0	
ROBOT GANTRY	2	0	(2)	(2)	
HSTS / HSUS	0	0	0	0	
LCTS / LCUS	2	0	(2)	(2)	
LIPS	0	0	0	(1)	
MPBCS-OSS	0	0	0	0	
TABBER	0	0	0	0	
PIV	0	0	0	0	
LCREM	1	1	0	0	

Mail Processing Equipment Relocation Costs from Losing to Gaining Facility: \$97,390 (This number is carried forward to *Space Evaluation and Other Costs*)

(9) Notes: The relocation cost of \$27,574 is associated with the replacement of 3 DBCS Phase I machines at the Memphis P&DC with 2 DBCS Phase 2-5 machines at the Jackson CSMPC and is calculated as 2 x \$8,060 (for DBCS ph 2-5 > 45 miles) plus 2 x \$5,727 (for DBCS Ph I Same Floor/Same Facility). The relocation cost of \$69,816 is associated with the relocation of 1 AFSM 100 ATHS/Ai (Same Floor/Same Facility). Relocation costs come from Cost of Capital Memo from 06-16-11.

rev 03/04/2008

Customer Service Issues

Last Saved: January 19, 2012

Losing Facility: Jackson TN P&DF
5-Digit ZIP Code: 38301
Data Extraction Date: _____

1. Collection Points

Number picked up before 1 p.m.
 Number picked up between 1-5 p.m.
 Number picked up after 5 p.m.
 Total Number of Collection Points

3-Digit ZIP Code: 383		3-Digit ZIP Code:		3-Digit ZIP Code:		3-Digit ZIP Code:	
Current		Current		Current		Current	
Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.	Mon. - Fri.	Sat.
52	160						
191	58						
12	6						
255	224	0	0	0	0	0	0

2. How many collection boxes are designated for "local delivery"?

3. How many "local delivery" boxes will be removed as a result of AMP?

4. Delivery Performance Report

% Carriers returning before 5 p.m.

Quarter/FY	Percent
Q1 FY 2011	80.7%
Q2 FY 2011	81.2%
Q3 FY 2011	73.7%
Q4 FY 2011	71.8%

5. Retail Unit Inside Losing Facility (Window Service Times)

	Current		Proposed	
	Start	End	Start	End
Monday	8:30	17:00	8:30	17:00
Tuesday	8:30	17:00	8:30	17:00
Wednesday	8:30	17:00	8:30	17:00
Thursday	8:30	17:00	8:30	17:00
Friday	8:30	17:00	8:30	17:00
Saturday	9:00	13:00	9:00	13:00

6. Business (Bulk) Mail Acceptance Hours

	Current		Proposed	
	Start	End	Start	End
Monday	10:00	15:00	10:00	15:00
Tuesday	10:00	15:00	10:00	15:00
Wednesday	10:00	15:00	10:00	15:00
Thursday	10:00	15:00	10:00	15:00
Friday	10:00	15:00	10:00	15:00
Saturday	Closed	Closed	Closed	Closed

7. Can customers obtain a local postmark in accordance with applicable policies in the *Postal Operations Manual*?

_____ **Yes**

8. Notes: _____

Gaining Facility: Memphis TN P&DC

9. What postmark will be printed on collection mail?

Line 1 MEMPHIS TN 381

Line 2 DATE / TIME

rev 6/18/2008

Space Evaluation and Other Costs

Last Saved: January 19, 2012

Losing Facility: Jackson TN P&DF

Space Evaluation

1. Affected Facility

Facility Name: Jackson TN P&DF
Street Address: 200 DR Martin Luther King JR DR
City, State ZIP: Jackson, TN 38301

2. Lease Information. (If not leased skip to 3 below.) owned

Enter annual lease cost: _____
Enter lease expiration date: _____
Enter lease options/terms: _____

3. Current Square Footage

Enter the total interior square footage of the facility: 49692
Enter gained square footage expected with the AMP: 23261

4. Planned use for acquired space from approved AMP
Potential consolidation site for other Function 2 & 4 operations

5. Facility Costs

Enter any projected one-time facility costs: \$317,500
(This number shown below under One-Time Costs section.)

6. Savings Information

Space Savings (\$): \$0
(This number carried forward to the *Executive Summary*)

7. Notes The one-time facility cost of \$317,500 in #5 above is associated with the removal, installation and reintegration of IDR conveyor and components in support of DBCS/DIOSS changes and the AFSM 100 AHS/Ai relocation to reduce material handling work-hours and improve mail flows within the Memphis P&DC. The cost is est mated at \$500 per linear foot of conveyor.

One-Time Costs

Employee Relocation Costs: \$25,000

Mail Processing Equipment Relocation Costs: \$97,390
(from MPE Inventory)

Facility Costs: \$317,500
(from above)

Total One-Time Costs: \$439,890
(This number carried forward to *Executive Summary*)

Remote Encoding Center Cost per 1000

Losing Facility: Jackson TN P&DF

Gaining Facility: Memphis TN P&DC